

**VOTING BALLOT AVAILABLE FOR THE IAR SA EGMS ON 21-22.10.2021
SHAREHOLDERS PRESENT OR WHO SEND THEIR VOTE BY CORRESPONDENCE /
REGISTERED POST**

The undersigned,, identified with ID card series ... no..... (copy attached to the present voting ballot), PIN, holder of shares issued by the IAR S.A. company, which grant me the right to votes in the shareholders' general meeting of the company, hereby exercise the right to vote related to the shares owned by me in this trading company, on the matters on the daily agenda of the EGS meeting on 21-22.10.2021, time 12:30, as follows:

1. Approval of the opening by IAR SA Company of a representation office in Bucharest

PRO or **AGAINST** or **ABSTENTION**

2. Approval of the conclusion by the executive management of IAR SA of a rental contract in order to ensure the necessary space for the opening of a representation office in Bucharest, under the following conditions:

- *the rental period: one year, with the possibility of extension to 2 years*
- *the enclosed space area: until 110 sqm*
- *the space is fully equipped and arranged for the pursued purpose of the company*
- *the monthly rent to be negotiated will be up to 2500 euros.*

PRO or **AGAINST** or **ABSTENTION**

3. Empowerment of the general director of IAR SA Company to negotiate and sign the rental contract, in accordance with the above rental conditions

PRO or **AGAINST** or **ABSTENTION**

4. Approval of the date of 16.11.2021 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Extraordinary General Meeting of Shareholders held on the 21/22.10.2021 and of the date of 15.11.2021 as the ex-date, in accordance with the provisions of Law No. 24/2017.

PRO or **AGAINST** or **ABSTENTION**

NAME AND SURNAME

SIGNATURE

Date