

**VOTING BALLOT AVAILABLE FOR THE IAR SA EGMS ON 21-22.10.2021
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND
THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

The undersigned,, identified with ID card series ... no.
(copy attached to the present voting ballot), PIN, representative of
....., identified with ID card series ... no. (copy attached to the
present voting ballot), PIN, holder of shares issued by the
IAR S.A. company, shares that grant the right to votes in the shareholders' general meeting of the
company, hereby exercise my right to vote related to these shares, according to the special power of
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the EGS meeting on
21-22.10.2021, time 12:30, as follows:

1. Approval of the opening by IAR SA Company of a representation office in Bucharest

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

2. Approval of the conclusion by the executive management of IAR SA of a rental contract in order to ensure the necessary space for the opening of a representation office in Bucharest, under the following conditions:

- the rental period: one year, with the possibility of extension to 2 years
- the enclosed space area: until 110 sqm
- the space is fully equipped and arranged for the pursued purpose of the company
- the monthly rent to be negotiated will be up to 2500 euros.

☐ PRO | or ☐ AGAINST or ☐ ABSTENTION

3. Empowerment of the general director of IAR SA Company to negotiate and sign the rental contract, in accordance with the above rental conditions

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

4. Approval of the date of 16.11.2021 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Extraordinary General Meeting of Shareholders held on the 21/22.10.2021 and of the date of 15.11.2021 as the ex-date, in accordance with the provisions of Law No. 24/2017.

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

NAME AND SURNAME

SIGNATURE

Date